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Productivity and Urban Renewal in East Jerusalem

PURE Programme

ENPI/2015/360-986
(PAL10-00094044)

Narrative and Financial Report - Revised

Year 1

01 November 2015 – 31 October 2016

31 July 2017



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Content:

- 1. Project Identifier** – Brief narrative of the project along with general Atlas data such as title, date of approval, project ID, donor ID, donor, project duration, reporting period, management arrangements, budget, staff.
- 2. Executive Summary** – Summary about the progress of activities and challenges faced during the reporting period.
- 3. Project Description** – Brief narrative of the project implementation to the date of report.
- 4. Updated Project Risks** – Update the Atlas Risks Log by defining the possibility that an event will occur and affect – either positively or negatively – the achievement of outputs. On quarterly basis, risks should be identified, assessed, prioritized and mitigated through proper measures which should be proposed in this report. Risks types are: Strategic, Economic, Legal, Organizational, Political and Environmental.
- 5. Updated Project Issues** – Update the Atlas Issues Log by defining and describing any implementation issues (problem, question, revision or other) for tracking as they arise.
- 6. Project Performance (per output) and Workplan** – Brief narrative of the project outputs and related performance.
- 7. Deliverable Description** – Narrative of the planned deliverables.
- 8. Quality Criteria** – Narrative of the quality criteria established in the indicators and deliverable description as well as in the planned schedule and recorded in the Quality Log.
- 9. Results of the Activities** – Narrative of the status of the activities in the reporting period including percentage of progress, remaining works to be implemented, user perspective, schedule and pictures.
- 10. Financial Summary** – Narrative of the financial figures along with a summary table matching the level of detail of the EU Action's budget (in EUR).
- 11. Annexes**
- 12. Contact addresses**



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1. Project Identifier

Title: Productivity and Urban Renewal in East Jerusalem (PURE)

EU Identification number: ENPI/2015/360-986

UNDP Project number: PAL10-00094044

UNDP Award number: PAL10-00087585

Actual Starting date: 01 November 2015

Expected ending date: 30 April 2018

Reporting period: 01 November 2015 – 31 October 2016

Management arrangements: Direct Implementation Modality (DIM)

Budget: EUR 5,000,000.00 or USD 5,589,090.00 (Using the rate of exchange of September 2015–USD/EUR: 1.117818). First payment received on 01 November 2015 with a total amount of: EUR 946,215.00 or USD 1,061,970.00.

Staff:

- Team Leader Infrastructure & Engineering: Walid Hasna – walid.hasna@undp.org
- Deputy Team Leader Infrastructure & Engineering: Johny Theodory – Johny.theodory@undp.org
- Programme Analyst: To be assigned in January 2017
- Engineering Analyst: To be assigned in March 2017
- Project Associate: Madeleine Khammash – Madeleine.khammash@undp.org
- Programme Manager: Under the recruitment process, contract awarding is expected December, 2017.
- Programme Coordinator: To be assigned in April 2017.
- Resident Engineer: To be assigned in April 2017.
- Project Assistant: Mariana Abu Leil – mariana.abuleil@undp.org



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2. Executive Summary

The report represents a narrative overview on progress made during the period between 01 November 2015 and 31 October 2016 and captures the key challenges that impacted the implementation of the Programme, as well as outlining correction measures towards the realization of its impact. The first year of the Programme's lifecycle was focused on mobilizing the Programme and setting up the dynamics around for ensuring smooth implementation, especially within the existing complicated development constraints in Jerusalem.

For the first year, efforts were made or initiating discussion and technical dialogue with counterparts and stakeholders, including the shopkeepers in the targeted two streets, namely Salah Al Din and Sultan Suliman, as well as Awqaf, Chamber of Commerce, service utilities in the City, and the local authorities.

UNDP started the implementation at different levels, notably the preparation of site evaluation, preliminary project development including research and town planning for Sultan Suleiman and Salah Eddin Streets, whereby, a contractual agreement was signed with the Italian joint laboratory of Universities of Pavia and Florence, to assist in the production of 3D laser scanning, Initial Urban and Architectural design, Preliminary Structural Analysis, 3D/GIS integrated model and a Virtual World. The majority of intended actions were delivered, except the town planning that has been at the local community level. The idea of transforming Salah Al Din Street into pedestrian pathway was not fully accepted. As such, further detailed urban plans will be developed under the upcoming reporting period to reach an agreed concept, imperative to initiate the technical discussion with the local authorities. Moreover, a contract for consultancy services was signed between UNDP and Ziadah Architects for the development and production of the designs and technical documents for the rehabilitation, revitalization and beautification works for the buildings (courtyards, shops and offices) in Sultan Suleiman and Salah Eddin Streets. An ongoing correction efforts are underway to better link the production of designs and its theme, especially beautification with the planned marketing activities, as well as in introducing proper scope for shops rehabilitation with the intended economic assessment, that will be recommending for business development for selected business activities.

Within this context and due to the unique arrangement of the Programme that contains integrated activities complementing each other; a holistic approach is created as part of an overarching revitalization stride for the targeted area. It is represented in the development of an economic assessment and marketing needs to contribute to amplifying the impact of the infrastructure investments. Moreover, in provision of business development packages and legal assistance through the engagement of Arab Chamber of Commerce and Industry (ACoCI), the programme aims at creating a solution centre for shop-owners. Despite the delay in this



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endeavour, efforts were made in tackling this challenge through conducting series of meetings with ACoCI in order to explore the best implementation modality to move forward with the intended economic support and legal assistance to the selected businesses. A preliminary proposal by the ACoCI was received, and a Memorandum of Understanding between the ACoCI and UNDP is being drafted to outline the foundations for the implementation of the designated interventions under the Programme. Adding to that, a draft Terms of Reference for the production of the economic and marketing plan is drafted. Its' results will be a key driver on deciding the scope of interventions for business development compiled with the internal shop's rehabilitation.

At the level of visibility, a draft visibility, communications and awareness plan was formulated and is currently under the discussion with EUREP. Moreover, an individual consultant was assigned to facilitate the implementation of the agreed actions within the approved plan.

It is worth to highlight that, issues were faced impacted the original Programme work plan including delays in approving the architectural and urban design concept prepared by the Universities of Pavia and Florence (Italian Design Team), the reluctance of merchants to facilitate conducting field tests by Israeli technicians, and finding a proper contractual modality with the ACoCI which complies with the general conditions of EU-UNDP agreement and at the same time accepted by the ACoCI for ensuring the sustainability and ownership.

3. Project Description

PURE Programme aims at supporting the resilience of Palestinians residing in East Jerusalem, by improving their socio-economic conditions, through urban revitalization of two key commercial centres in the city, namely Salah Eddin and Sultan Suleiman streets. The programme also intends to enhance economic development and foster private sector investments by tapping into tourism and commercial opportunities in East Jerusalem. It will create an enabling environment for competitive and attractive commercial gateways, supporting productivity and social cohesion.

Moreover, the programme will focus on strengthening the Palestinian presence in East Jerusalem, preserving the characteristic Palestinian urban fabric and landscape, ensuring that Palestinians are included in the development of urban plans in East Jerusalem, helping meet Palestinians economic and social needs and improving their commercial conditions in East Jerusalem, upgrading the existing infrastructural conditions of the buildings along Sultan Suleiman and Salah Eddin Streets, and finally improving community awareness and providing legal support against restrictions, or other issues of concern to operation of businesses, licensing, etc. as well as against the Israeli restrictions on the movement of goods and services between the rest of the occupied Palestinian territory (oPt) and East Jerusalem.



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Within the partnership framework with key stakeholders namely the WAQF General Department, Arab Chamber of Commerce (ACoC) and Merchants’ Committees, the programme will address the needs of several target groups, mainly, the Palestinians living in East Jerusalem, the ACoC, businesses and also the local population at large. It is anticipated that over 120 commercial and 50 business activities will directly benefit from the programme, including 350-400 businessmen and workers. Approximately 16,000 work days will also be generated throughout the implementation of the programme interventions.

In line with the above mentioned overall and specific objectives, the expected results from the PURE programme are delineated as follows:

- 1) Comprehensive technical studies (including town planning) produced for Sultan Suleiman and Salah Eddin Streets.
- 2) Commercial area in Sultan Suleiman Street safeguarded, rehabilitated and developed.
- 3) Arab Chamber of Commerce and Industry in Jerusalem (ACoCI) empowered, local businesses in Sultan Suleiman and Salah Eddin streets strengthened and local private investment fostered.
- 4) Tourism, economic and commercial potential opportunities enhanced in East Jerusalem.

4. Progress review

UP-TO-DATE PROGRESS TOWARDS PROJECT OUTPUTS

OUTPUT 1: Comprehensive technical studies (including town planning) produced for Sultan Suleiman and Salah Eddin Streets			
Output Indicators	Baseline	Target	Current status
Set of technical studies and urban plans are produced and approved	0	5	On-going
Main activity: Detailed site evaluation, preliminary project development including research and town planning for Sultan Suleiman and Salah Eddin Streets			
Activity 1.1 Architectural and Urban Survey			
<p>Status: The High definition 3D Laser scanning is under preparation, and close to 90% completed. The survey is expected to be completed by end of December 2016. As the architectural and urban survey is critical to ensuring the quality of the actual works to be undertaken as part of the project, UNDP/PAPP solicited the services of renowned expertise within the Universities of Pavia and Florence, Italy, namely, the joint laboratory of LS3D, DIDA, DICAr for the survey to be undertaken. Completion of the survey work required close coordination and consultation among stakeholders, including Waqf, Arab Chamber of Commerce ACoC, and merchants; thus providing opportunities to engage with shop owners through several workshops. The survey work was performed for all the buildings along both Sultan Suleiman and Salah Eddin streets and was organized with the shop owners through a representative from the Chamber of Commerce. The output of the 3D Laser Scanning was presented in a workshop in the Engineering Association in May 2016 for the EU and IsDB, stakeholders and local architects. Further follow up presentation also took place during the technical committee meeting in November 2016.</p>			



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Activity 1.2 Town Planning – TABA

Status: This activity is ongoing with a 30% progress.

Initial urban plan layouts of the whole area covering the two streets and surrounding areas including the cemetery were produced as part of the design work conducted by the Universities of Pavia and Florence. The initial plans are currently under discussion with the Waqf and Chamber of Commerce. The beautification of the existing buildings design concept was approved by the technical committee through discussion with stakeholders end October 2016 in the presence of both EU & IsDB. The presentation showed the integration of the buildings' beautification design concept with the proposed basic Urban profile that will be finalized through a separate consultancy contract with specialised firms, planned to be launched in September 2017. The main objective of this assignment will be to acquire approval from the Jerusalem district committee of planning at the Municipality of Jerusalem, which will allow for licensing of additional floors on top of the existing buildings.

Activity 1.3 Study and testing of the structure of the buildings

This activity is currently ongoing with an estimated progress of 30%.

Initial structural analysis was prepared by the universities of Pavia and Florence. The study showed the degrees of stability in the different buildings along both streets. Based on this preliminary analysis, a visual observation for all the buildings elements was conducted by professional structural engineers, who identified the locations and types of laboratory tests to be carried out for each building, and outlined a plan for structural support for each of the buildings, including a retaining wall supporting the overlying cemetery area. Arrangements with an accredited laboratory is underway for undertaking the different tests and the results should be completed in March 2017.

Activity 1.4 Architectural and urban design including structural rehabilitation design

Status: The design process activity is currently ongoing with a 30% progress. A contract for the preparation of the technical designs and structural rehabilitation of the buildings was awarded to a local consultancy firm Messrs. Ziadeh Architects & Engineers in July 2016.

While carrying out the design assignment, several visits were conducted by the consultancy firm to the shops and offices, engaging the beneficiaries and stakeholders in the process and proposed interventions. In addition, several presentations on the design were conducted by the consultant to the project technical committee.

Currently, the designs and tender documents are under preparation, and the submission of the first 3 packages is anticipated during the first week of March 2017. The packages will be reviewed by UNDP and tendered immediately thereafter.

Activity 1.5 Production of a GIS and 3D model for the commercial centre

Status: The 3D/GIS model and Virtual World was commissioned in September 2016 as part of the work of the Universities of Pavia and Florence, and presented to the technical committee. The scope included all buildings as well as the cemetery, with full documented records of existing situation linked to a GIS system. The GIS model and data have already been completed and submitted to the Waqf.

Activity 1.6 Coordination and supervision with the local Authorities

Status: Many meetings were held with different departments of the Jerusalem Municipality in order to acquire the necessary permits and no-objections to undertake the planned rehabilitation works. Meanwhile, UNDP also conducted several coordination meetings with other utility institutions such as Jerusalem Electricity Co.(JDECO), Bezeq Telecommunications and Gihon for water and sewage infrastructure. The consultant is having regular technical meetings with these utilities to finalize the infrastructure rehabilitation plans.



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OUTPUT 2: Commercial area in Sultan Suleiman and Salah Eddin streets safeguarded, rehabilitated and developed.

Output Indicators	Baseline	Target	Current status
Sqm. of commercial areas rehabilitated and safeguarded;	0	10,836	Not started

Main activity: Rehabilitation, revitalization and beautification works for the buildings (shops and offices) in Sultan Suleiman Street

Activity 2.1 Structural strengthening of the buildings

Status: The actual structural strengthening works of the buildings along Sultan Suleiman Street are planned to start during the second quarter of 2017 following warding the civil works contract for the targeted buildings. Evacuation plans for shop owners are currently being coordinated with the stakeholders including the Waqf and Chamber of Commerce.

Activity 2.2 Strengthening of the retaining walls

Status: The basic implementation plans for strengthening the cemetery walls are being coordinated with a committee for the Cemetery belonging to the Waqf. The actual strengthening works for the retaining walls of the cemetery at the Southern side, as well as landscape development works within the cemetery are planned to start during the third quarter of 2017

Activity 2.3 Internal and external rehabilitation of the buildings

Status: A questionnaire was filled out by the shop owners as part of a plan to identify their needs for internal rehabilitation of their shops and offices. A summary of this perception survey is included under the annex of the progress report. It is worth to mention that the results of the economic assessment will feed into formulating the scopes necessary or the conducting the internal rehabilitation of the building, especially for supporting productivity for existing businesses, new start-ups and new business opportunities. The actual works are also planned to start during the third quarter of 2017.

Activity 2.4 Urban beautification, landscaping and revitalization of yards, external pathways and public spaces

Status: Evacuation plans for the shops facing the yards are currently being prepared in coordination with shop owners and counterparts. As part of the design, the design consultancy services will be providing options of artistic concepts that will be presented to all stakeholders, notably, merchants. Where accordingly the implementation will take place. The actual works are planned to start during the third quarter of 2017.

Activity 2.5 Coordination and quality supervision

Status: As part of the coordination with the stakeholders, a civil Engineer was assigned by the Waqf, to follow up the design and implementation processes. Also, a representative of the merchants was appointed by the Chamber of Commerce and Waqf to help facilitate all coordination aspects with the merchants. The Governor of Jerusalem is also informed regularly about the project and its progress. Meanwhile, UNDP agreed with the municipality and other utility institutions for electricity, water and telecommunications that a focal person from each entity will be assigned to follow up the implementation of the works upon commencement, to ensure compliance with the set quality standards. Quality supervision will be conducted by a UNDP engineering analyst and a resident site engineer to be recruited under the project, due to start in March 2017. The consultancy firm will also be partially engaged to provide technical oversight during the implementation process.



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OUTPUT 3: Arab Chamber of Commerce and Industry in Jerusalem (ACoC) empowered, local businesses in Sultan Suleiman and Salah Eddin streets strengthened and local private investment fostered

Output Indicators	Baseline	Target	Current status
Number of businessmen and economic activities assisted;	0	170	Under mobilization
Business and marketing plan produced;	0	1	
Communication strategy produced;	0	1	

Main activity: Economic support and legal assistance to the selected businesses from Sultan Suleiman Street

Activity 3.1 Economic support

Status: The activity stands at the mobilization stage. Several consultations were conducted for exploring best practice of establishing partnership arrangements and implementation methodologies with Arab Chamber of Commerce ACoC, thus, on the basis in reinforcing ownership and ensuring sustainability. It is expected to formulate a partnership framework and consequently signing of a Letter of Understanding and contractual agreement during April 2017, thus, embarking on the related activities for economic support and legal aid. It is anticipated that the scope of the economic support will emanate from the results of economic assessment and marketing plan, will include but not limited to: provision of equipment, machinery, tools, feasibility studies, technical assistance, business development workshops and etc; with emphasis on activities that empower women and youth.

Activity 3.2 Establishment of a legal aid unit for financial related problems

Status: Within the planned partnership framework with the Chamber of Commerce, the project team started identifying the institutional needs for establishing legal aid unit for financial related problems, an action plan is under formulation development, that will be constitute as a key part of the contractual agreement with the Chamber of Commerce.

Activity 3.3 Establishment of a legal aid unit for urban planning related problems

Status: Within the planned partnership framework with the Chamber of Commerce, the project team started identifying the institutional needs for establishing legal aid unit for planning related problems, an action plan is under formulation development, that will be constitute as a key part of the contractual agreement with the Chamber of Commerce.

OUTPUT 4: Enhanced tourist, economic and commercial potential opportunities in East Jerusalem.

Output Indicators	Baseline	Target	Current status
Number of tourist activities;	TBD	TBD	Under mobilization
Number of commercial events;	TBD	TBD	

The baselines and targets will be identified upon the completion of the intended economic assessment.



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Main activity: Awareness campaign, marketing and visibility plan

Activity 4.1 Visibility actions

Status: In accordance with the programme strategic objectives for revitalizing Sultan Suleiman and Salah Eddin Streets as main commercial centres in East Jerusalem and highlighting the role of the EU in achieving an impact at the economic and social development levels, a communication and visibility plan was drafted and submitted for approval by the EU, and includes proposed visibility and communication actions. Several discussions took place in this regards with the EU colleagues as well as with Waqf and the Chamber of Commerce. Within this platform, it has been agreed to start with the preparation for launching the project during December 2016, with an emphasis on disseminating knowledge among targeted groups on the role of the EU in supporting development strides in Jerusalem, and specifically through this project.

Activity 4.2 Awareness campaign

Status: Wide consultations took place with the ACoC in order to formulate the scope and respective terms of reference for the awareness campaign and marketing plan. An action plan was developed and ToR for this specific activity and activity 4.3 drafted. It is expected to finalize the ToR during March 2017, and initiate a procurement process during April 2017 to secure consultancy services to assist in the production of the awareness and marketing plans.

Activity 4.3 Marketing plan

Status: As highlighted under Activity 4.3, UNDP and ACoC drafted the respective action plan for expediting the processes towards to the development of the marketing plan that will include two key parts: economic assessment and marketing needs. The results of the study will be interlinked with the anticipated internal shops rehabilitation and economic/ business development as well as the implementation of respective actions for awareness and marketing in coherent manner.

5. Updated Project Risks

#	Description	Date Identified	Type	Impact & Probability	Countermeasures / Mngt response	Owner	Submitted, updated by	Last Update	Status
				<i>Describe the potential effect on the project if this risk were to occur 1-Low / 5-High</i>	<i>What actions have been taken/will be taken to counter this risk</i>	<i>Who has been appointed to keep an eye on this risk</i>	<i>Who submitted the risk</i>	<i>When was the status of the risk last checked</i>	<i>e.g. dead, reducing, increasing, no change</i>
1	Problems in timely implementation due to the interference of the Government of Israel	June 2015	Internal-Political	UNDP ability to implement the project is threatened; Delay on the timeframe and related costs; UNDP is pressured to change implementation approach. Probability (1-5) = 3 Impact (1-5) = 4	<ul style="list-style-type: none"> - Discuss possible scenarios with donor and beneficiary to address the solution at a political level - UNDP, donor pressure on Israeli authorities - Relationship management with Israeli authorities 	UNDP	UNDP	12/2016	No Change

#	Description	Date Identified	Type	Impact & Probability	Countermeasures / Mngt response	Owner	Submitted, updated by	Last Update	Status
2	General access restrictions increase: closures, lack of movement, restriction on staff, workers and materials.	June 2015	External-Political	Some communities are growingly isolated; This threatens to undermine operations in the affected areas and participation of women is weakened Probability (1-5) = 2 Impact (1-5) = 3	<ul style="list-style-type: none"> - Liaising with UNSCO and PA to monitor access restrictions - Opening of communication channels with communities for access updates - Wide geographic distribution of operations - Relationship management with Civil Affairs officials - UN, Palestinian Government Donor pressure on Israeli authorities to remove access restrictions for project operations - Advocacy on access restrictions - Implementation through local partners / use of locally available material and resources 	UNDP	UNDP	12/2016	No Change
3	Hostile settler activities	June 2015	External-Political	UNDP and implementing partners' mobility and ability to implement the Project is threatened Probability (1-5) = 1 Impact (1-5) = 5	<ul style="list-style-type: none"> - Security and contingency planning for UNDP and partners - Two-ways sharing of information on security situation - Opening of communication channels with communities for security updates - Suspension of UNDP and partners' travel - Project suspension if situation is critical 	UNDP	UNDP	12/2016	No Change
4	Instability of internal political conditions	June 2015	External-Political	Designated project cannot be implemented as designed and	<ul style="list-style-type: none"> - Discuss possible scenarios with donor and beneficiary to avoid delay on the timeframe and 	UNDP	UNDP	12/2016	No Change

#	Description	Date Identified	Type	Impact & Probability	Countermeasures / Mngt response	Owner	Submitted, updated by	Last Update	Status
				planned; Delay on the timeframe and related costs. Probability (1-5) = 2 Impact (1-5) = 4	related costs - Contingency planning for UNDP and partners				
5	Increase in cost of construction materials (with a fluctuating dollar the cost of materials has increased well beyond initial budget projections).	June 2015	External-Economic	Project Budget will not be enough to implement the whole Project's phases; Some of the activities are suspended; Some of the targets set are not met. Probability (1-5) = 3 Impact (1-5) = 4	- Develop a contingency plan and possibly sign the civil works contract in the first 12 months - Budget re-allocation in line with the contribution agreement terms and conditions - Formal discussion with the donor representatives	UNDP	UNDP	12/2016	No Change
6	Weather conditions	June 2015	External-Environmental	Delay on the timeframe and related costs; Probability (1-5) = 2 Impact (1-5) = 3	- Develop a contingency plan including two months' buffer during the rehabilitation works period.	UNDP	UNDP	12/2016	No Change



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6. Updated Project Issues

Notwithstanding the various obstacles faced during the implementation of the project interventions, currently the project is moving ahead with remarkable achievements. However, it is worth highlighting the major issues that have affected the original project plans during the reporting period, and also shedding light on the correction measures and actions that were made towards ensuring smooth implementation.

- Delays were encountered in approving the architectural and urban design concept prepared by the Universities of Pavia and Florence (Italian Design Team). To accelerate the implementation of the project, UNDP has obtained the counterparts' approval on part of the design concept; namely, architectural design related to the rehabilitation of the buildings and strengthening of the retaining walls, while the urban design concept for the project area is still under discussion with counterparts. Towards this, UNDP is currently pledging all capacities to advance the approval process and avoid any further delays.
- Another issue appeared during the preparation for the structural testing of the buildings; the shop owners were reluctant to facilitate conducting field tests by Jewish technicians. Contracting an Israeli Laboratory was an obligation to meet the requirements of Jerusalem Municipality concerning licensing procedures. Consequently, an alternative option of seeking the service of Arab technicians is currently being explored. This issue severely impacted the structural testing activity and thus affected the delivery of the structural analysis report and the designs of strengthening the buildings.
- Creating a legal aid unit as per Activity #3 of the planned activities, was subject to unexpected time delays related to finding a proper contractual modality with the ACoC which complies with the general conditions of EU-UNDP agreement and at the same time accepted by the ACoC for ensuring the sustainability and ownership. Ongoing due-diligence discussion with the ACoC is underway for initiating partnership platform taking into account the adherence to the EU contracting and financing procedures.

7. Project Performance and Work plan

The table below highlights the activities performed during the reporting period and expected future activities:

Year 2015															
No.	Activity	Semester 1					Semester 2					Indicators	Issues		
		Month													
		1	2	3	4	5	6	7	8	9	10			11	12
1	Detailed site evaluation, preliminary project development including research and town planning for Sultan Suleiman and Salah Eddin Streets													- The Terms of Reference of the activity drafted.	NA
2	Rehabilitation, revitalization and beautification works for the buildings (shops and offices) in Sultan Suleiman Street													NA	NA
3	Economic support and legal assistance to the selected businesses from Sultan Suleiman Street													NA	NA
4	Awareness campaign, marketing and visibility plan													NA	NA
Year 2016															
No,	Activity	Semester 1					Semester 2					Indicators	Issues		
		Month													
		1	2	3	4	5	6	7	8	9	10			11	12

4	Awareness campaign, marketing and visibility plan													<ul style="list-style-type: none"> - Technical consultancy services for supporting the implementation of visibility and communication provided. - Visibility and communication plan drafted. 	Delays encountered in approving the drafted visibility and communication Plan.
Year 2017															
		Semester 1					Semester 2								
No.	Activity	Month												Indicators	Issues
		1	2	3	4	5	6	7	8	9	10	11	12		
1	Detailed site evaluation, preliminary project development including research and town planning for Sultan Suleiman and Salah Eddin Streets													<ul style="list-style-type: none"> - Initiate the process for starting the town planning once the design concept is approved. - Complete the production of the tendering documents and designs for the activity components. 	NA
2	Rehabilitation, revitalization and beautification works for the buildings (shops and offices) in Sultan Suleiman Street													<ul style="list-style-type: none"> - Initiate the procurement processes for the civil works - Award civil works contracts - Start the implementation of the civil works tenders. 	NA

3	Economic support and legal assistance to the selected businesses from Sultan Suleiman Street														<ul style="list-style-type: none"> - Finalize the partnership framework with the CoC. - Start the implementation of the economic support and legal assistance to the targeted beneficiaries 	NA
4	Awareness campaign, marketing and visibility plan														<ul style="list-style-type: none"> - Official approval of the Communication and Visibility Plan is granted. - Continue the implementation of the visibility and communication actions. - Finalize the production of the Terms of Reference of the Awareness and Marketing Plans - Initiate the procurement process for securing capacities for development and production of the awareness and marketing plans - Start the development and production of the awareness and marketing plans - Start the delivery of the agreed awareness and marketing actions 	NA
Year 2018																
		Semester 1					Semester 2									
No.	Activity	Month												Indicators	Issues	
		1	2	3	4	5	6	7	8	9	10	11	12			
1	Detailed site evaluation, preliminary project development including research and town planning for Sultan Suleiman and Salah Eddin Streets														NA	NA
2	Rehabilitation, revitalization and beautification works for the buildings (shops and offices) in Sultan Suleiman Street														<ul style="list-style-type: none"> - Continue the implementation of the civil works activities - Finalize and handover the implementation of the civil works activities. 	NA



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8. Deliverable Description

In line with above, the following activities were implemented:

Activity#1: Detailed site evaluation, preliminary project development including research and town planning for Sultan Suleiman and Salah Eddin Streets:

Contractual agreement with a total amount of USD 89,000 was signed with the Italian joint laboratory of LS3D, DIDA, DICAr (Universities of Pavia and Florence). Major milestones were achieved including the production of 3D laser scanning, Initial Urban and Architectural design, Preliminary Structural Analysis, 3D/GIS integrated model and a Virtual World.

On 21 July 2016, a contract for consultancy services was signed between UNDP and Ziadah Architects and Engineers with a total value of USD 312,000.00 for starting the development and production of the designs and technical documents for the rehabilitation, revitalization and beautification works for the buildings (courtyards, shops and offices) in Sultan Suleiman and Salah Eddin Streets. Designs and technical documents are currently under preparation.

Activity#2: Rehabilitation, revitalization and beautification works for the buildings (shops and offices) in Sultan Suleiman Street:

Pending the production of full designs and technical documents for the rehabilitation, revitalization and beautification works for the buildings (courtyards, shops and offices) in Sultan Suleiman and Salah Eddin Streets

Under Activity#3: Economic support and legal assistance to the selected businesses from Sultan Suleiman Street:

Consultation meetings took place with the ACoC for exploring the best implementation modality in moving forward with the intended economic support and legal assistance to the selected businesses. Preliminary proposal by the CoC was shared with UNDP, it is currently at the review process, in this context, a proposed Letter of Understanding by the CoC and UNDP is being drafted that will be outlining the foundations for the



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implementation of economic support and legal assistance once approved and endorsed.

Under Activity#4: Awareness Campaign, Marketing and Visibility Plan:

Under this activity, progress is moving at different levels:

A draft Terms of Reference for developing the awareness and marketing plan is drafted and will be cleared out at the level of stakeholders in addition to the EUREP, prior to launching the procurement process.

At the level of visibility, a draft visibility and communication plan was formulated and is currently under the discussion with EUREP. An individual contract signed with (Ms. Huda Al-Imam) to facilitate the implementation of the agreed visibility actions within the approved plan.

The following project period (November 2016 -October 2017) will be characterised by the following activities:

Description of the Activities	Expected Planned Date
<i>Under Activity#1: Detailed site evaluation, preliminary project development including research and town planning for Sultan Suleiman and Salah Eddin Streets:</i>	
1. High definition 3D Laser scanning	December 2016
2. Counterparts formal approval on the initial urban design.	March 2017
3. Structural tests and analysis will be conducted for the buildings in Sultan Suleiman and Salah Eddin Streets. Structural report will be produced.	February - March 2017
4. Based on the structural report, detailed design and tender documents shall be finalized for buildings in Sultan Suleiman Street. Accordingly, tendering process is expected to be launched for two tenders as follows: - Rehabilitation Tender #1	April 2017



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Description of the Activities	Expected Planned Date
- Rehabilitation Tender #2	July 2017
5. 3D/GIS Model & Virtual World	December 2016
<i>Under Activity#2: Rehabilitation, revitalization and beautification works for the buildings (shops and offices) in Sultan Suleiman Street:</i>	
1. Awarding contract of Rehabilitation Tender #1 and commencement of civil works.	June 2017
2. Awarding contract of Rehabilitation Tender #2 and commencement of civil works.	September 2017
<i>Under Activity#3: Economic support and legal assistance to the selected businesses from Sultan Suleiman Street:</i>	
1. Partnership Framework and contractual arrangement will be signed with ACoC.	April 2017
2. Implementation of Economic support and legal assistance.	May 2017
<i>Under Activity#4: Awareness Campaign, Marketing and Visibility Plan:</i>	
1. The Communication, Visibility & Awareness Raising Plan shall be finalized and approved.	February-March 2017
2. Communications and visibility actions will be implemented in accordance with the approved plan as highlighted under the above-mentioned point.	April 2017 – April 2018
3. Procurement process for the development of the Marketing and Awareness Plan will be launched including awarding the contract.	April – June 2017
4. Development and production of the Marketing and Awareness Plan.	July - November 2017
<i>Under PIU (Project Implementation Unit) – Project Management Team</i>	



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Description of the Activities	Expected Planned Date
1. Awarding the Service Contract for the Programme Manager position It worth noting that delays encountered in concluding the recruitment process for the Programme Manager, the process was launched twice and only concluded end of 2016, thus as coping mechanism, the responsibilities of the Programme Manager was provided by the Programme Analyst.	December 2016
2. Recruitment Process for the Resident Engineer position will be launched	February 2017
3. Recruitment Process for the Programme Coordinator position will be launched.	March 2017



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9. Quality criteria

Quality Management for Project Activity Results:

OUTPUT: Architectural and Urban Survey		
Activity 1 Result	<i>Short title to be used for Atlas Activity ID:</i> Activity 1	Start Date: 01.11.2015 End Date: 030.04.2018
Purpose	Development and production of Architectural and Urban Survey required for the revitalization works and the town planning	
Description	Development and production of Architectural and Urban Survey required for the revitalization works and the town planning to include the delivery of: Architectural and Urban Survey Town Planning – TABA Study & testing of the structure of the buildings Architectural and urban design including structural rehabilitation design Production of a GIS and 3D model for the commercial centre Coordination and supervision with the local Authorities	
Quality Criteria <i>How/with what indicators the quality of the activity result will be measured?</i>	Quality Method <i>Means of verification. What method will be used to determine if quality criteria has been met?</i>	Date of Assessment <i>When will the assessment of quality be performed?</i>
Surveys, town planning, BoQ's, specifications and tender documents	Technical reports and daily follow up.	Weekly & Monthly & Quarterly

OUTPUT: Rehabilitation, revitalization and beautification works for the buildings (shops and offices) in Sultan Suleiman Street



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Activity 2 Result	<i>Short title to be used for Atlas Activity ID:</i> Activity 2	Start Date: 01.06.2017 End Date: 30.04.2018
Purpose	Rehabilitation, revitalization and beautification works for the buildings (shops and offices) in Sultan Suleiman Street	
Description	Rehabilitation and revitalization works of the buildings and open areas on Sultan Suleiman Street, including beautification of the facades, structural upgrading of the buildings, rehabilitation of the shops, offices and urban infrastructure in general	
Quality Criteria <i>How/with what indicators the quality of the activity result will be measured?</i>	Quality Method <i>Means of verification. What method will be used to determine if quality criteria has been met?</i>	Date of Assessment <i>When will the assessment of quality be performed?</i>
No. of businesses supported by Rehabilitation, revitalization and beautification works	Site visits, technical reports and daily supervision and follow up.	Weekly, Monthly & Quarterly

OUTPUT: Economic support and legal assistance to the selected businesses from Sultan Suleiman Street		
Activity 3 Result	<i>Short title to be used for Atlas Activity ID:</i> Activity 3	Start Date: 01.10.2016 End Date: 30.04.2018
Purpose	Provision of economic support and legal assistance to the selected businesses from Sultan Suleiman Street	
Description	Establishment of legal support and economic support system to encourage the maximum participation as well as to safeguard and promote the local investment in East Jerusalem.	
Quality Criteria <i>How/with what indicators the quality of the activity result will be</i>	Quality Method <i>Means of verification. What method will be used to</i>	Date of Assessment <i>When will the assessment</i>



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<i>measured?</i>	<i>determine if quality criteria has been met?</i>	<i>of quality be performed?</i>
No. of businesses supported by economic and legal assistance	Technical reports and daily follow up.	Weekly, Monthly & Quarterly

OUTPUT: Awareness Campaign, Marketing and Visibility Plan		
Activity 4 Result	<i>Short title to be used for Atlas Activity ID:</i> Activity 4	Start Date: 01.06.2016 End Date: 30.04.2018
Purpose	Development and implementation of awareness Campaign, Marketing and Visibility Plan	
Description	Improvement of the visibility and marketing for the commercial centres in East Jerusalem	
Quality Criteria <i>How/with what indicators the quality of the activity result will be measured?</i>	Quality Method <i>Means of verification. What method will be used to determine if quality criteria has been met?</i>	Date of Assessment <i>When will the assessment of quality be performed?</i>
Awareness and marketing level enhanced. Visibility level of the donor at the targeted audience improved.	Technical reports and daily follow up.	Weekly, Monthly & Quarterly



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10. Results of the Activities

Activity#1: Detailed site evaluation, preliminary project development including research and town planning for Sultan Suleiman and Salah Eddin Streets:	
1.1: Architectural and Urban Survey	
Results of the Activity	<ul style="list-style-type: none"> - 2D Survey Plans - Detailed site evaluation - Comprehensive survey information gathered - 3D laser scanning
Percentage of Progress	95%
User Perspective	Products approved by technical committee
1.2: Town Planning - TABA	
Results of the Activity	Initial Urban and Architectural design is prepared and under discussion with the counter parts
Percentage of Progress	30%
User Perspective	Approval on the Architectural concept design
1.3: Study & testing of the structure of the buildings	
Results of the Activity	<ul style="list-style-type: none"> - Visual Testing and Preliminary Structural Analysis Report - Buildings were distributed into three zones according to their level of structural stability; buildings without particular structural instability, buildings with structural stability, and buildings with serious structural instability
Percentage of Progress	40%
User Perspective	Obstacles faced in ensuring access to accredited testing firms by the local authorities. This issue is under massive coordination with the



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	end-users for securing all required clearances
1.5: Production of a GIS and 3D model for the commercial centre	
Results of the Activity	3D/GIS integrated model A "Virtual World"
Percentage of Progress	90%
User Perspective	Partial acceptance by the end-users. Further discussion is planned to agree on common understanding in line with action scope
1.6: Coordination and supervision with the local Authorities	
Results of the Activity	Several meetings conducted with different stakeholders and partners
Percentage of Progress	15%
User Perspective	National stakeholders are fully engaged. More efforts are needed for increasing the coordination with the local authorities for ensuring smooth facilitation of the implementation processes

Activity#4: Awareness campaign, marketing and visibility plan	
4.1: Visibility actions	
Results of the Activity	Communication, Visibility and Awareness Raising Plan draft
Percentage of Progress	80%
User Perspective	An initial approval of the draft of the visibility and communication plan secured. The awareness and marketing plans are under the discussion with the national stakeholders and targeted beneficiaries



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11. Financial Summary

The rate of exchange at which the Contracting Authority's contribution was recorded in the UNDP's accounts (See Deposit ID below) is 1.1223

Deposit ID						
Deposit					Payment	
ID	Date	Type	Payer	Description	EUR	USD
	02/11/15	C	EU	EU/CTR322480	946,215.00	1,061,970.00

Here below is an accurate report reflecting the status of the expenditure against the original Actions' budget.

Budget for the Action	All Years - EU					Planned # of units in Year 1 (12 months)	Reporting Period (from 01 November 2015 - 31 October 2016)				
	Costs	Unit	# of units	Unit rate (in EUR)	Costs (in EUR)		Costs (in USD) 1 EUR = 1.0896 USD	Actual # of units	Expenditure (USD)	Remaining Commitment (USD)	Expenditure + Commitment (USD)
1. Human Resources											
1.1 Salaries (gross salaries including social security charges and other related costs, local staff)											
1.1.1 Technical											
1.1.1.1 Engineering Analyst (30%)	Per month	9	€ 7,170.00	€ 64,530.00	\$70,314.09	3.6	3.3	\$25,542.49	\$44,771.60	\$70,314.09	36%
1.1.1.2 Programme Analyst (20%)	Per month	6	€ 7,170.00	€ 43,020.00	\$46,876.06	2.4	2.2	\$16,977.00	\$29,899.07	\$46,876.06	36%
1.1.1.3 Programme coordinator (100%)	Per month	30	€ 4,800.00	€ 144,000.00	\$156,907.32	12	0.0	\$0.00	\$156,907.32	\$156,907.32	0%
1.1.1.4 Programme manager (100%)	Per month	30	€ 4,800.00	€ 144,000.00	\$156,907.32	12	0.0	\$0.00	\$156,907.32	\$156,907.32	0%
1.1.1.5 Resident Site Engineer (100%)	Per month	24	€ 4,000.00	€ 96,000.00	\$104,604.88	6	0.0	\$0.00	\$104,604.88	\$104,604.88	0%
1.1.2 Administrative/ support staff											
1.1.2.1 Project assistant (80%)	Per month	24	€ 3,880.00	€ 93,120.00	\$101,466.74	9.6	9.3	\$39,281.88	\$62,184.86	\$101,466.74	39%
1.1.2.2 General Service Assistant (80%)	Per month	24	€ 2,710.40	€ 65,049.60	\$70,880.27	9.6	0.0	\$0.00	\$70,880.27	\$70,880.27	0%
Subtotal Human Resources				€ 649,719.60	\$707,956.70			\$81,801.37	\$626,155.33	\$707,956.70	
2. Travel											
Subtotal Travel				€ 0.00	\$0.00			\$0.00			

Budget for the Action	All Years - EU					Planned # of units in Year 1 (12 months)	Reporting Period (from 01 November 2015 - 31 October 2016)				
	Costs	Unit	# of units	Unit rate (in EUR)	Costs (in EUR)		Costs (in USD) 1 EUR = 1.0896 USD	Actual # of units	Expenditure (USD)	Remaining Commitment (USD)	Expenditure + Commitment (USD)
3. Equipment and supplies											
3.1 Furniture, computer equipment (Desk, Chair, Laptop)	Per Unit	4	€ 1,600.00	€ 6,400.00	\$6,973.66	4.0	1.6	\$2,745.99	\$4,227.67	\$6,973.66	39%
3.2 Other (Maintenance of photocopier, scanner, and printers)	Per Year	2	€ 1,000.00	€ 2,000.00	\$2,179.27	0.8	0.0	\$0.00	\$2,179.27	\$2,179.27	0%
Subtotal Equipment and supplies				€ 8,400.00	\$9,152.93			\$2,745.99	\$6,406.94	\$9,152.93	
4. Local office											
4.1 Vehicle costs (Insurance, Maintenance, licensing, and fuel)	Per month	30	€ 100.00	€ 3,000.00	\$3,268.90	12	0.0	\$0.00	\$3,268.90	\$3,268.90	0%
4.2 Office rent and Maintenance 50% (Building, elevator, generator and generator fuel and Utilities)	Per month	30	€ 1,000.00	€ 30,000.00	\$32,689.03	12	22.0	\$24,021.90	\$8,667.13	\$32,689.03	73%
4.3 Consumables - office supplies 50%	Per month	30	€ 200.00	€ 6,000.00	\$6,537.81	12	8.3	\$1,799.97	\$4,737.84	\$6,537.81	28%
4.4 Other services (tel/fax, e-mail and mobile) 50%	Per month	30	€ 500.00	€ 15,000.00	\$16,344.51	12	15.3	\$8,310.41	\$8,034.10	\$16,344.51	51%
Subtotal Local office				€ 54,000.00	\$58,840.25			\$34,132.28	\$24,707.97	\$58,840.25	
5. Other costs, services											
5.1 Publications	Per activity	1	€ 20,000.00	€ 20,000.00	\$21,792.68	0.0	0.0	\$0.00	\$21,792.68	\$21,792.68	0.00%

Budget for the Action	All Years - EU					Planned # of units in Year 1 (12 months)	Reporting Period (from 01 November 2015 - 31 October 2016)				
	Costs	Unit	# of units	Unit rate (in EUR)	Costs (in EUR)		Costs (in USD) 1 EUR = 1.0896 USD	Actual # of units	Expenditure (USD)	Remaining Commitment (USD)	Expenditure + Commitment (USD)
5.2 Studies, research	Per activity	1	€ 30,000.00	€ 30,000.00	\$32,689.03	0.0	0.0	\$0.00	\$32,689.03	\$32,689.03	0.00%
5.3 Evaluation costs (Audit)	Per activity	1	€ 30,000.00	€ 30,000.00	\$32,689.03	0.0	0.0	\$0.00	\$32,689.03	\$32,689.03	0.00%
5.4 Costs of conferences/seminars	Per activity	2	€ 16,000.00	€ 32,000.00	\$34,868.29	0.0	0.0	\$0.00	\$34,868.29	\$34,868.29	0.00%
Subtotal Other costs, services				€ 112,000.00	\$122,039.03			\$0.00	\$122,039.03	\$122,039.03	
6. Other											
6.1 - Activity 1 - Documentation & Planning											
6.1.1 Town Planning - TABA	Per activity	1	€ 260,000.00	€ 260,000.00	\$283,304.89	0.1	0.0	\$0.00	\$283,304.89	\$283,304.89	0%
6.1.2 Design for the structural rehab./constr. of the buildings	Per activity	1	€ 75,000.00	€ 75,000.00	\$81,722.57	1.0	0.0	\$0.00	\$81,722.57	\$81,722.57	0%
6.1.3 Architectural and urban design including tender documents	Per activity	1	€ 240,000.00	€ 240,000.00	\$261,512.21	0.4	0.2	\$62,501.19	\$199,011.02	\$261,512.21	24%
6.1.4 Production of a GIS and 3D model for the commercial center	Per activity	1	€ 30,000.00	€ 30,000.00	\$32,689.03	0.0	0.1	\$3,352.09	\$29,336.94	\$32,689.03	10%
6.1.5 Coordination and follow up with the local Authorities including fees	Per activity	1	€ 150,000.00	€ 150,000.00	\$163,445.13	0.1	0.0	\$0.00	\$163,445.13	\$163,445.13	0%
6.2 - Activity 2 - Rehabilitation work											
6.2.1 Structural strengthening of the buildings	Per activity	1	€ 230,000.00	€ 230,000.00	\$250,615.87	0.4	0.0	\$0.00	\$250,615.87	\$250,615.87	0%
6.2.2 Strengthening of the	Per activity	1	€ 45,000.00	€ 45,000.00	\$49,033.54	0.3	0.0	\$0.00	\$49,033.54	\$49,033.54	0%

Budget for the Action	All Years - EU					Planned # of units in Year 1 (12 months)	Reporting Period (from 01 November 2015 - 31 October 2016)				
	Costs	Unit	# of units	Unit rate (in EUR)	Costs (in EUR)		Costs (in USD) 1 EUR = 1.0896 USD	Actual # of units	Expenditure (USD)	Remaining Commitment (USD)	Expenditure + Commitment (USD)
retaining walls											
6.2.3 Internal and external rehabilitation of the buildings in Sultan Suleiman Street	Per activity	1	€ 1,888,710.00	€ 1,888,710.00	\$2,058,003.01	0.1	0.0	\$0.00	\$2,058,003.01	\$2,058,003.01	0%
6.2.4 Urban beautification, landscaping and revitalization of yards, external pathways and public spaces	Per activity	1	€ 200,000.00	€ 200,000.00	\$217,926.84	0.0	0.0	\$0.00	\$217,926.84	\$217,926.84	0%
6.2.5 Coordination and follow up with local Authorities including fees	Per activity	1	€ 50,000.00	€ 50,000.00	\$54,481.71	0.0	0.0	\$0.00	\$54,481.71	\$54,481.71	0%
6.3 - Activity 3 - Economic support and legal assistance											
6.3.1 Economic support	Per activity	1	€ 60,000.00	€ 60,000.00	\$65,378.05	0.2	0.0	\$0.00	\$65,378.05	\$65,378.05	0%
6.3.2 Establishment of a legal aid unit for financial related problems	Per activity	1	€ 200,000.00	€ 200,000.00	\$217,926.84	0.3	0.0	\$0.00	\$217,926.84	\$217,926.84	0%
6.3.3 Establishment of a legal aid unit for urban planning related problems	Per activity	1	€ 200,000.00	€ 200,000.00	\$217,926.84	0.3	0.0	\$0.00	\$217,926.84	\$217,926.84	0%
6.4 - Activity 4 - Awareness, Marketing & Visibility									\$0.00	\$0.00	
6.4.1 Visibility actions	Per activity	4	€ 20,000.00	€ 80,000.00	\$87,170.74	0.4	0.3	\$6,100.00	\$81,070.74	\$87,170.74	7%
6.4.2 Awareness campaign	Per activity	1	€ 60,000.00	€ 60,000.00	\$65,378.05	0.1	0.0	\$0.00	\$65,378.05	\$65,378.05	0%
6.4.3 Marketing plan	Per activity	1	€ 80,000.00	€ 80,000.00	\$87,170.74	0.1	0.0	\$0.00	\$87,170.74	\$87,170.74	0%

Budget for the Action	All Years - EU					Planned # of units in Year 1 (12 months)	Reporting Period (from 01 November 2015 - 31 October 2016)				
	Costs	Unit	# of units	Unit rate (in EUR)	Costs (in EUR)		Costs (in USD) 1 EUR = 1.0896 USD	Actual # of units	Expenditure (USD)	Remaining Commitment (USD)	Expenditure + Commitment (USD)
<i>Subtotal Other</i>					€ 3,848,710.00	\$4,193,686.04		\$71,953.28	\$4,121,732.76	\$4,193,686.04	
7. Subtotal direct eligible costs of the Action (1-6)					€ 4,672,829.60	\$5,091,674.94		\$190,632.92	\$4,901,042.02	\$5,091,674.94	
8. Provision for contingency reserve (maximum 5% of 7, subtotal of direct eligible costs of the Action)	-	0.0015%	€ 4,672,829.60	€ 67.60		\$73.65			\$73.65	\$73.65	
9. Total direct eligible costs of the Action (7+ 8)					€ 4,672,897.20	\$5,091,748.60		\$190,632.92	\$4,901,115.68	\$5,091,748.60	
10. Indirect costs (maximum 7% of 9, total direct eligible costs of the Action)	Per percentage	7%	€ 4,672,897.20	€ 327,102.80		\$356,422.40		\$13,344.30	\$343,078.10	\$356,422.40	
11. Total eligible costs (9+10)					€ 5,000,000.00	\$5,448,171.00		\$203,977.22	\$5,244,193.78	\$5,448,171.00	
12. Total accepted costs of the Action (11+12)					€ 5,000,000.00	\$5,448,171.00		\$203,977.22	\$5,244,193.78	\$5,448,171.00	



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Notes to the above budget:

It is important to highlight that the financial figures in this report are temporary figures, and may be corrected at a later stage due to exchange rate fluctuations, realized gain/loss or any other possible corrections. UNDP's financial system operates in such a manner that the financial system closes in early December of each year and that final expenditure reports reflecting the disbursements and GMS of the previous year are only published in March of the following year.

12. Annexes

- Annex I: Invitation to Bid for providing professional engineering consulting services.
- Annex II: RFP-2015-242; Request for Proposal for providing professional engineering consulting services.
- Annex III: Signed Contract RFP-2015-242 with Ziadah Architects and Engineers.
- Annex IV: Draft Communication & Visibility Plan.
- Photos

13. Contact addresses

Any communication relating to this Report shall be in writing, shall state the number and title of the Action, and shall use the following addresses

For the Contracting Authority:

European Commission
Office of the European Union Representative (West Bank and Gaza Strip, UNRWA)

For the attention of the Head of Finance, Contracts and Audit Section

5 George Adam Smith, Sheikh Jarrah - P.O. Box 22207, Mount of Olives, Jerusalem
Tel: +972 2 541 5888
Fax: +972 2 541 5848

Copies of the documents referred to above, and correspondence of any other nature, shall be sent to:
European Commission
Office of the European Union Representative (West Bank and Gaza Strip, UNRWA)



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For the attention of the Head of Operations

5 George Adam Smith, Sheikh Jarrah - P.O. Box 22207, Mount of Olives, Jerusalem
Tel: +972 2 541 5888
Fax: +972 2 541 5848

For the Organisation:

United Nations Development Programme / Programme of Assistance to the Palestinian People
(UNDP/PAPP)

For the attention of the Special Representative

3 Yaqubi Street
P.O. Box: 51359
+Jerusalem 91191
Tel: +972 2 626 8200
Fax: +972 2 626 8222

This report is done in Jerusalem in two originals in the English language, one for the Contracting Authority and one for the Organisation.

Report submitted by the Organisation

Name Khaled Shahwan
Position Officer-In-Charge UNDP/PAPP
Signature
Date

Report approved by the Contracting Authority

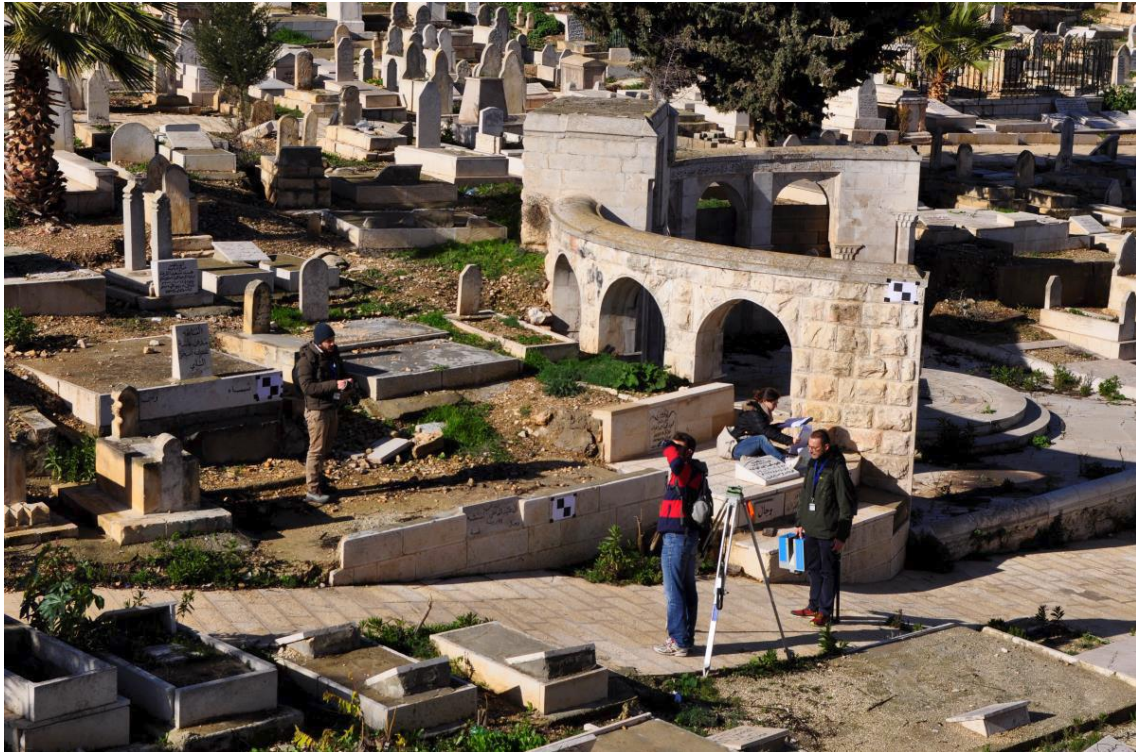
Name Ralf Tarraf
Position EU Representative
Signature
Date



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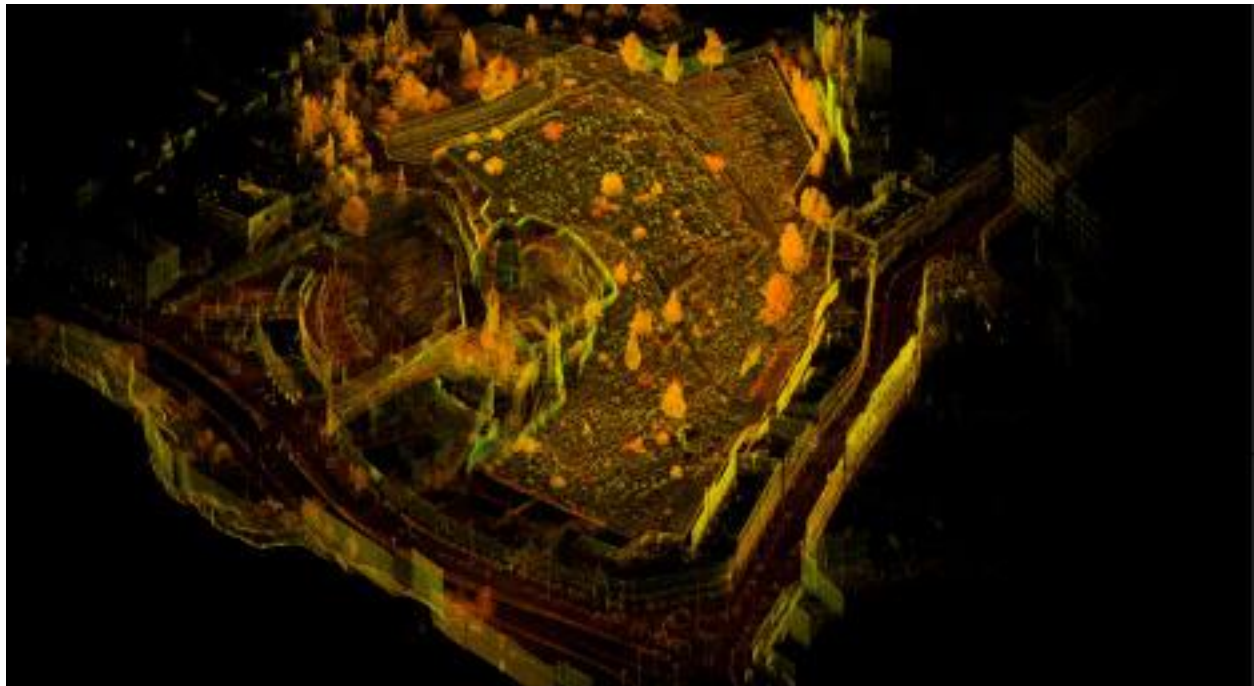
2D Survey & Information Gathering



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3D Laser Scanning



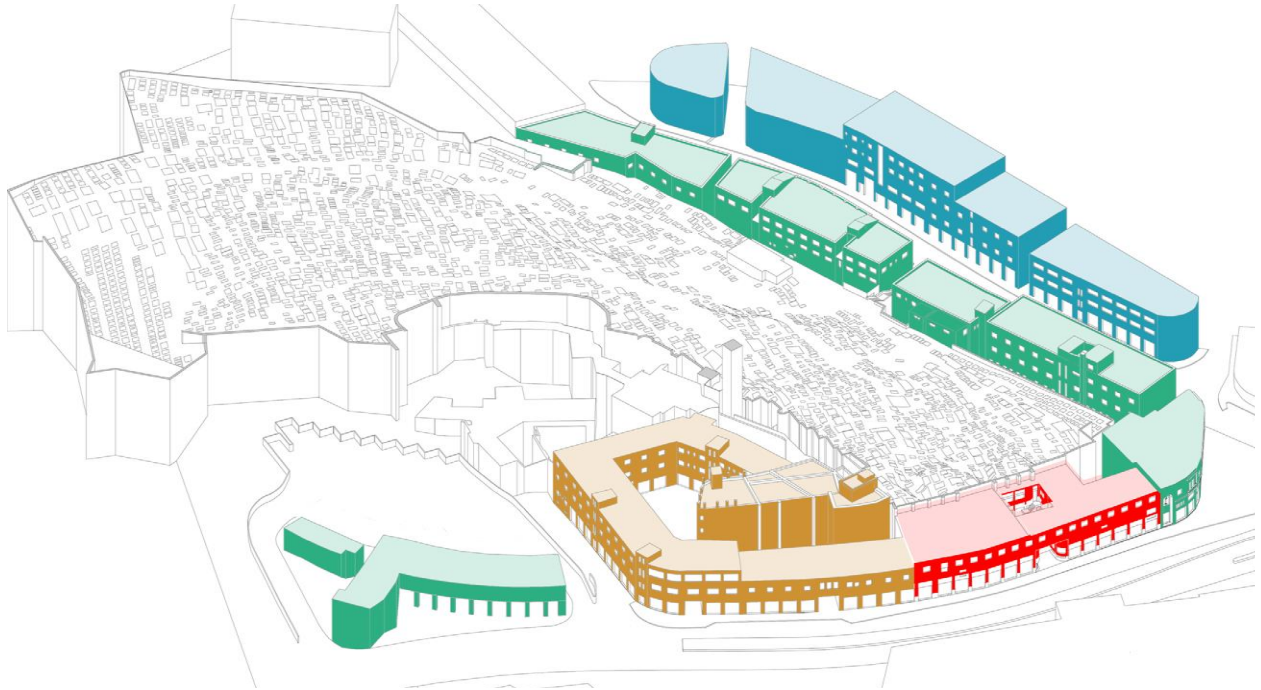
Initial Architectural Design



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Preliminary Structural Analysis – Structural Stability Zones



Development of 3D Model